ATTACHMENT 12

Case 5:14-cv-05344-BLF Document 606-12 Filed 11/01/16 Page 2 of 9 HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY

```
1
                   UNITED STATES DISTRICT COURT
 2
                 NORTHERN DISTRICT OF CALIFORNIA
                        SAN JOSE DIVISION
 3
 4
 5
      CISCO SYSTEMS, INC.,
 6
                    Plaintiff,
                                   ) Case No.
 7
                                   ) 5:14-cv-05344-BLF (PSG)
               VS.
      ARISTA NETWORKS, INC.,
 8
                    Defendant.
 9
10
11
     *** HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY ***
12
13
       VIDEOTAPED DEPOSITION OF CISCO'S 30(b)(6) WITNESS
14
                          FRANK PALUMBO
15
                    San Francisco, California
16
17
                      Tuesday, June 7, 2016
                              Volume I
18
19
20
21
      Reported by:
22
      CARLA SOARES
23
      CSR No. 5908
24
      Job No. 2326739
25
      Pages 1 - 103
                                                      Page 1
```

Case 5:14-cv-05344-BLF Document 606-12 Filed 11/01/16 Page 3 of 9 HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY

```
1
      BY MR. FERRALL:
 2
            Q
                Okay.
                -- I quess to prepare, but I didn't look
      at any other documents.
 4
                And that document, was that one that you
 5
 6
      helped prepare?
 7
            A
                Helped. It was prepared by the Cisco
 8
      sales teams and some of our internal sales tracking
9
      mechanisms.
10
                When was that document prepared?
            0
11
            A
                I believe we -- some of the data had been
      gathered previously, and we summarized some of it
12
13
      yesterday.
                MR. FERRALL: Is that the document that
14
15
      was just produced this morning, Counsel?
16
                MS. CANDIDO: Yes.
17
                MR. FERRALL: Can I ask -- maybe this
18
      question is better posed to you, Ms. Candido -- that
19
      document is marked "Highly Confidential, Attorneys'
      Eyes Only." Is that Cisco confidential information?
20
                MS. CANDIDO: Correct.
21
                MR. FERRALL: Okay. So I can share it
22
23
      with Mr. Palumbo?
24
                MS. CANDIDO: Yes.
25
                MR. FERRALL: Thank you.
                                                  Page 15
```

Case 5:14-cv-05344-BLF Document 606-12 Filed 11/01/16 Page 4 of 9 HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY

```
MS. CANDIDO: The intent was so that he
 1
 2
      didn't have to memorize the list.
 3
                MR. FERRALL: Fair enough.
                Let's mark this as Exhibit 1356.
 4
 5
                (Exhibit 1356 was marked for
 6
            identification and is attached hereto.)
7
      BY MR. FERRALL:
 8
            0
                We've marked as Exhibit 1356 a document
9
      which is entitled "Plaintiff Cisco Systems"
10
      Supplemental Objections and Responses to Defendant
11
      Arista Networks' Interrogatory No. 15," and it's
12
      signed June 7, 2016. It has an Attachment A.
13
      Exhibit A, I should say.
14
                Mr. Palumbo, is this document, or at least
15
      the Exhibit A to this document, the list of
16
      customers that you were referring to?
17
            A
                Yes, it was.
18
                Okay. So can you explain how this list
            0
19
      was prepared?
20
                MS. CANDIDO: I mean, Counsel, I sort of
21
      need to instruct the witness to some degree because,
      as he said, he's not representing that he prepared
22
23
      this list.
24
                So to the extent he has knowledge about
25
      how counsel prepared this list, that is in some
                                                  Page 16
```

Case 5:14-cv-05344-BLF Document 606-12 Filed 11/01/16 Page 5 of 9 HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY

| 1 | compate mainilered and work made at | | | | |
|-----------------|---|--|--|--|--|
| 1 | respects privileged and work product. So in that | | | | |
| 2 | respect, I would instruct him not to reveal my work | | | | |
| 3 | product. | | | | |
| 4 | But he has information about how he | | | | |
| 5 | prepared with respect to how to answer the topic on | | | | |
| 6 | lost sales, if that's the issue. | | | | |
| 7 | MR. FERRALL: Sure. Let me try to focus | | | | |
| 8 | the question then. | | | | |
| 9 | Q I'm not interested in your conversations | | | | |
| 10 | with Ms. Candido or any counsel for Cisco or input | | | | |
| 11 | that they may have had in the preparation of this | | | | |
| 12 | <mark>list.</mark> | | | | |
| 13 | But I am interested in understanding from | | | | |
| 14 | you, if you can tell me, what was what were the | | | | |
| <mark>15</mark> | records, if you will, or the facts that Cisco had | | | | |
| 16 | and used in order to prepare this list? | | | | |
| 17 | Can you answer that? | | | | |
| 18 | MS. CANDIDO: And again, I would instruct, | | | | |
| 19 | to the extent that Cisco's counsel used records and | | | | |
| 20 | facts independent of your involvement to prepare | | | | |
| 21 | this exhibit, you should exclude that from your | | | | |
| 22 | answer. | | | | |
| 23 | But your preparation for today, to the | | | | |
| 24 | extent that involved records of Cisco's, you | | | | |
| 25 | can answer in that respect. | | | | |
| | | | | | |
| | Page 17 | | | | |

Case 5:14-cv-05344-BLF Document 606-12 Filed 11/01/16 Page 6 of 9 HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY

```
THE WITNESS: This was prepared from some
 1
 2
      of the sales tracking systems we have,
 3
      Salesforce.com, that we try to keep track of the
      transactions that we win or lose.
 4
 5
      BY MR. FERRALL:
                Okay. Other than Salesforce.com -- and
 6
            0
7
      let's just keep it at the source level -- were there
 8
      any other sources of information at Cisco that you
      used -- when I say "you," I mean Cisco -- used to
9
10
      prepare this list?
11
                MS. CANDIDO: I would give the same
12
      instruction. To the extent that counsel for Cisco
13
      consulted other sources of information other than
14
      Salesforce.com, that you should exclude that from
15
      your answer to the extent you have knowledge of
16
      that.
17
                If you have other knowledge in terms of
18
      preparing for today about the sources of information
19
      used for -- to compile this list, you can answer
20
      with respect to that.
21
                THE WITNESS: I believe this came from
      Salesforce.com or directly from our sales team,
22
23
      information from there.
24
      BY MR. FERRALL:
25
            O
                When you say directly from the sales team,
                                                  Page 18
```

| 1 | you mean via interviews or documents or what do | | | | |
|----|---|--|--|--|--|
| 2 | you mean by that? | | | | |
| 3 | A Via some vehicle from the sales team that | | | | |
| 4 | said, "Hey, we lost a transaction to Arista, and | | | | |
| 5 | here is the account." | | | | |
| 6 | I couldn't tell you, you know, where they | | | | |
| 7 | all the came from. | | | | |
| 8 | Q Okay. Do you know apart from | | | | |
| 9 | Salesforce.com, which we'll talk about, do you know | | | | |
| 10 | how many team members were consulted to gather the | | | | |
| 11 | information for this list? | | | | |
| 12 | A I really don't. | | | | |
| 13 | Q Any approximation? And what I mean by | | | | |
| 14 | that is, do you have any sense that there was a | | | | |
| 15 | broad outreach across the sales team to try to | | | | |
| 16 | gather this information as opposed to just speaking | | | | |
| 17 | to one or two people? | | | | |
| 18 | MS. CANDIDO: Again, I would instruct you | | | | |
| 19 | to exclude from your answer any attorney-client | | | | |
| 20 | communications or attorney work product. | | | | |
| 21 | THE WITNESS: I can't recall any broad | | | | |
| 22 | outreach. | | | | |
| 23 | BY MR. FERRALL: | | | | |
| 24 | Q All right. So what do you understand | | | | |
| 25 | this list that's Exhibit A to 1356, what do you | | | | |
| | Page 19 | | | | |

Case 5:14-cv-05344-BLF Document 606-12 Filed 11/01/16 Page 8 of 9 HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY

1 I, the undersigned, a Certified Shorthand 2 Reporter of the State of California, do hereby 3 certify: That the foregoing proceedings were taken 4 before me at the time and place herein set forth; that any witnesses in the foregoing proceedings, 5 prior to testifying, were administered an oath; that 6 a record of the proceedings was made by me using 7 8 machine shorthand which was thereafter transcribed under my direction; that the foregoing transcript is 9 a true record of the testimony given. 10 Further, that if the foregoing pertains to the original transcript of a deposition in a Federal 11 12 Case, before completion of the proceedings, review 13 of the transcript [X] was [] was not requested. I further certify I am neither financially 14 15 interested in the action nor a relative or employee of any attorney or any party to this action. 16 17 IN WITNESS WHEREOF, I have this date 18 subscribed my name. 19 20 Dated: 06/10/2016 21 2.2 r Soares 23 2.4 CARLA SOARES CSR No. 5908 2.5 Page 103

Errata Sheet

Case: Cisco Systems, Inc. v. Arista Networks, Inc.

Date of Deposition: June 7, 2016 Name of Witness: Frank Palumbo

| Page | Line | Correction / Change | Reason for Change |
|------|------|--------------------------|---------------------|
| 10 | 21 | Add "until" before "up" | Transcription error |
| 22 | 17 | Change "its" to "it's" | Transcription error |
| 57 | 12 | Change "for" to "on" | Transcription error |
| 86 | 24 | Change "um-hum" to "yes" | Clarify the record |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |

Date: August 12, 2016 Signature: Frank Palesto